

Education Master Planning:Drafting Goals

SPARC, February 24, 2022

Steps in the EMP Process	Date Needed	Completed
Strategic Planning Training – SCUP workshop for SPARC members	Jul 2021	done
Strategic Planning Recap – Launch EMP process in SPARC	Oct 14, 2021	done
Review current EMP Goals and Outcomes	Oct 28, 2021	done
Environmental Scan in SPARC (external opportunities and threats)	Dec 9, 2021	done
Review SMCCCD Strategic Plan to inform EMP goal alignment	Jan 27, 2022	done
Internal Scan in SPARC (Enrollment Trends)	Feb 10, 2022	done
First draft of EMP Goals in SPARC	Feb-March	
SPARC Members solicit constituent feedback on EMP draft goals	Mar-Apr 2022	
Solicit student input on strategies – Workshops and focus groups	Mar-Apr 2022	
Flex Day – EMP Workshops to develop strategies for EMP goals	Apr 21, 2022	
SPARC reviews community input	Apr 28, 2022	
SPARC Outlines EMP/Creates and charges EMP Drafting Task Group	May 2022	
EMP Drafting Task Group drafts EMP	Summer 2022	
First Read of Draft EMP in SPARC	Aug 25 2022	
SPARC Members collect and incorporate final feedback from constituents	Sep 2022	
SPARC Approves EMP > CGC approves the EMP	Oct 2022	

Planning Definitions

- » Goal: A broad, general statement of intended outcomes or results.
- » Strategy: A plan of action created to achieve a goal or a vision or to address a strategic issue.
- » Tactic: A specific action an institution takes to carry out a strategy.

Goals are **what**Strategies and tactics are **how**

Potential Goal Focus Areas:

- Student Enrollment
- Student Outcomes & Completion
- Campus Climate/Participatory Governance
- Anti-Racism & Equity
- Civic Mindset
- Fiscal Stability
- Other?

Writing goals that aren't strategies

- 1. Think about phrasing you goals as states of "being" not actions.
- 2. Alternative, you can phrase your goals as results.